



Better Hedging
with the right numbers

1

Agenda

What we do

Hedging with the right parameters: business impact

- Dairy
- Grains

Sneak Preview of tomorrow's session

- Hedging solutions used in the field

2

What we do

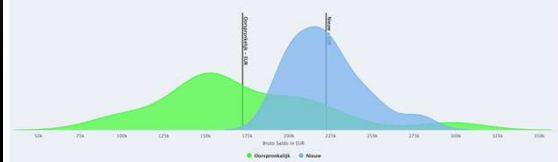
- Hedging Advise
 - Calculate **parameters** for single hedge products
 - Calculate **hedging possibilities** for products that do not have straightforward relevant futures
 - Ex. Hedging raw materials used in production with oil, coal, energy
 - **Interactive Dashboards** for dynamic selection by user
 - Hedging **maintenance**
- Data science projects
 - Forecasting using profit distribution probability functions
 - Effect of decisions on net company results

Optimal Hedging Ratio's and Other Parameters

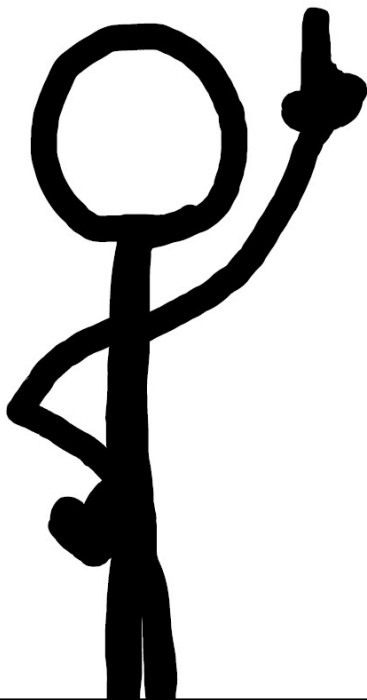
Optimal Ratio's in terms of total value (\$ DDGS hedged)

0.0026 Optimal Soybean Meal Hedging Ratio	0.0061 Optimal Corn Hedging Ratio	820 Ton US Minimum Spot Volume to Hedge
2 Number of Soybean Meal Contracts	5 Number of Corn Contracts	

Verdeling van Bruto Saldo [2002 t/m 2017]



3

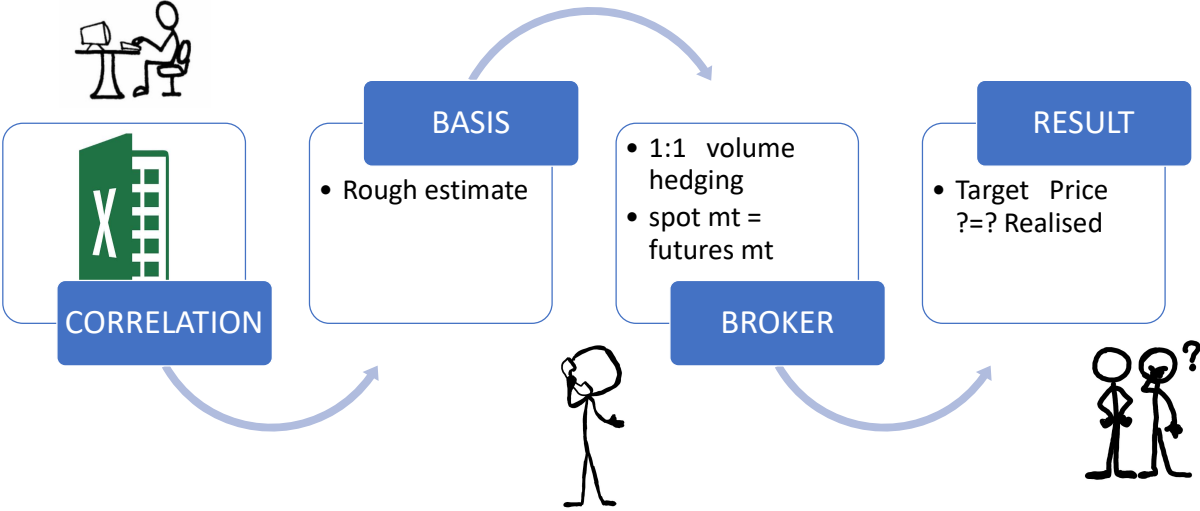


Main Character

- **Role:** Sourcing Manager
- **Company:** Pig Feed Producer / European Dairy Processing Plant
- **Goal:** fix price of product needed in the future

4

Hedging without Hedging Pro = Losing Money



5

LEI Pig Feed Index



- Close price relationship
 - Wheat and Corn (MATIF / EURONEXT) Europe
- Looking beyond correlations

6

Setup

Correlation

jan 2012- Sep 2019
0,96
Milling Wheat – MATIF

Basis

66 €/mt

Quantity – how much powder?
Broker says 1:1
1 contract = 50 mt
2.000 mt = **40** contracts MWheat



Target Price

176 €/mt	Sep19 contract MW @ Mar 19
66 €/mt	Basis
+	
242 €/mt	

2.000 mt @ 1 Mar 2019 for delivery September 2019

7

Result

Target Price

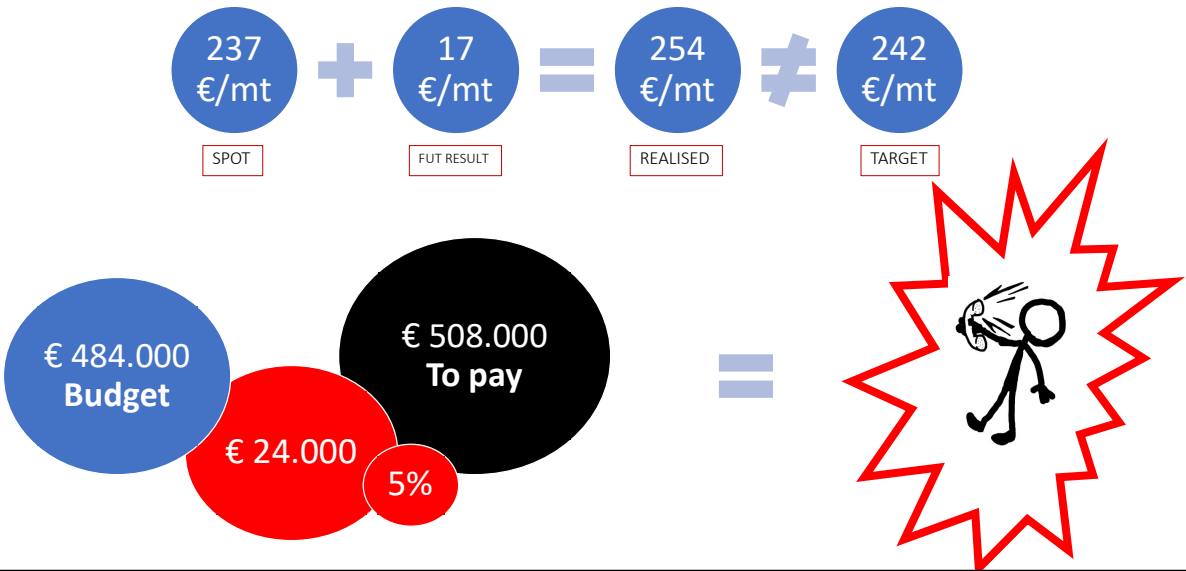
176 €/mt	Sep19 contract NFDm @ sep 17
66 €/mt	Basis
+	
242 €/mt	

Futures Result

176 €/mt	Sep19 contract MW @ Mar19
L	
159 €/mt	MW @ expiration
S	
_____ net	
-/- 17 €/mt	

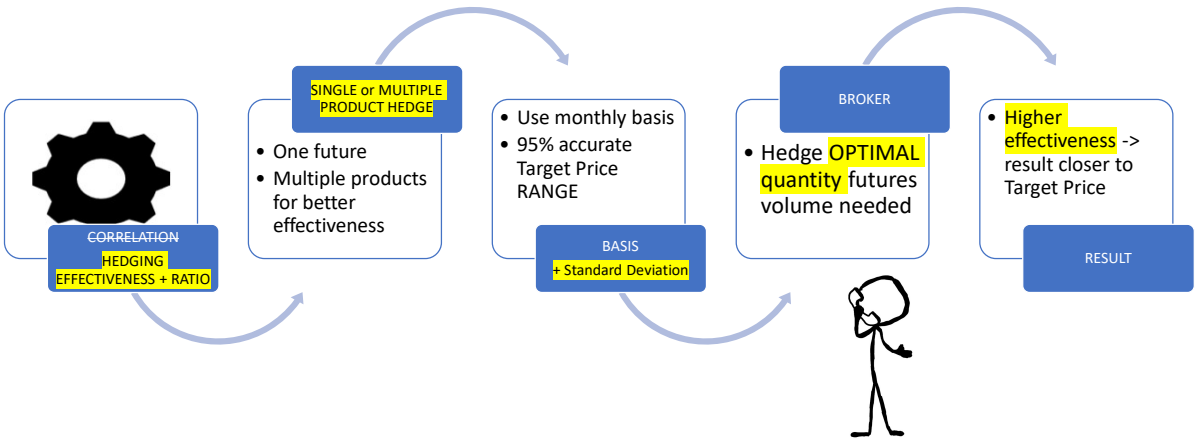
8

Result



9

Hedging with



10

What went wrong

Hedging Ratio

- Ratio = 0,78 instead of 1

Correct number of contracts

- 31 contracts vs. 40 contracts

Basis + TP range

- We did not use the month specific basis -> 71 €/mt instead of 66 €/mt

11

Setup

Effectiveness

jan 2012- Sep 2019

0,96

Milling Wheat – MATIF

Basis - SEPTEMBER

71 €/mt

Quantity – how much wheat?

Use hedge ratio of 0,78

2000 mt feed = $2000 \times 0,78 / 50 = 31$ contracts
MWheat



Target Price

176 €/mt

Sep19
contract
MW @ Mar
19

71 €/mt

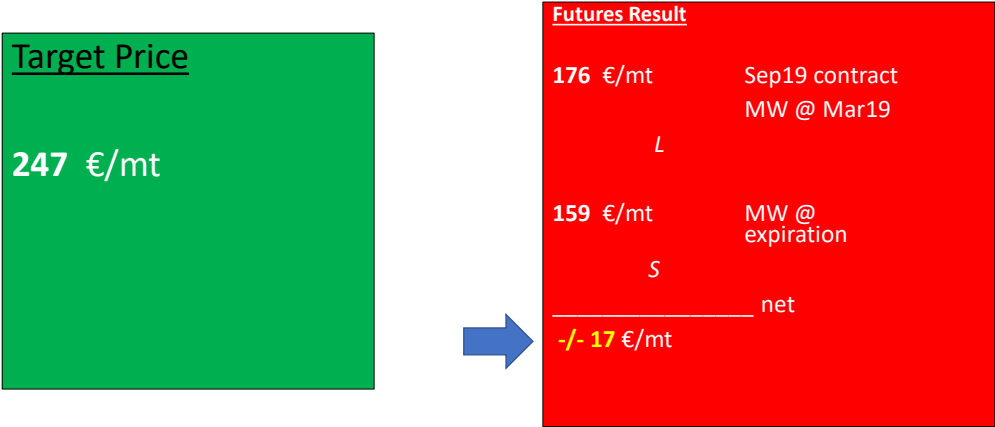
Basis

247 €/mt

2.000 mts @ 1 March 2019 for delivery Sep 2019

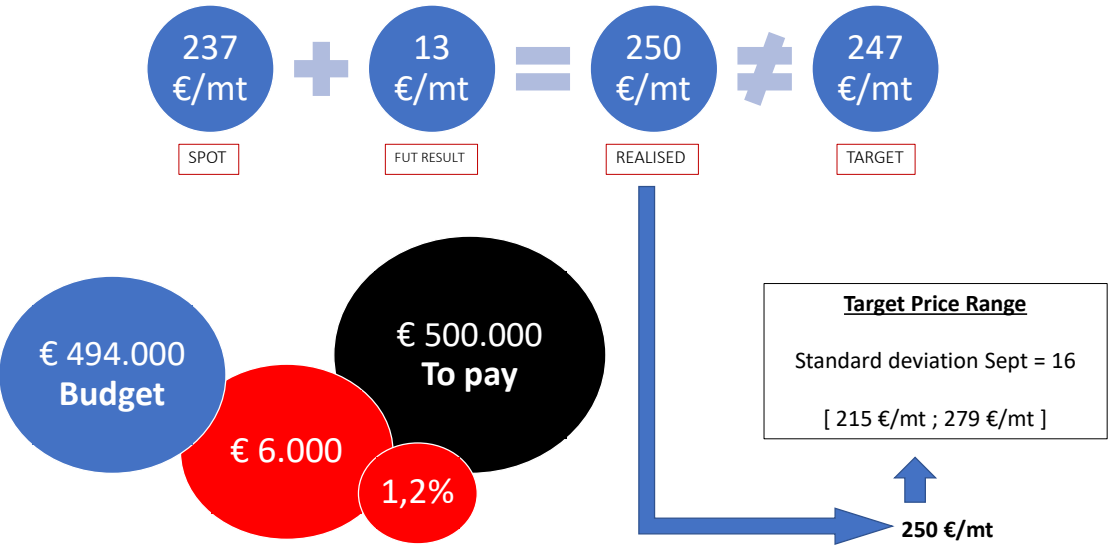
12

Result



13

Result with



14



Dairy Product 01

- Input product
- Close price relationship with Milk Powder and other dairy derivatives
 - Europe - EEX
 - New Zealand - NZX
 - Chicago – CME
- Taking liquidity into account
 - Non-fat dry milk – CME promising product

15

Setup

Correlation

jan 2013- sep 2017

0,89

Non-Fat Dry Milk (NFDM) - CME

Basis

156 €/mt

Quantity – how much powder?

Broker says 1:1

1 contract = 20 mt

1000 mt = 50 contracts NFDM



Target Price

1720 €/mt April18 contract
NFDM @ sep 17

156 €/mt Basis

_____ +

1876 €/mt

1.000 mts @ 1 Sep 2017 for delivery April 2018

16

Result

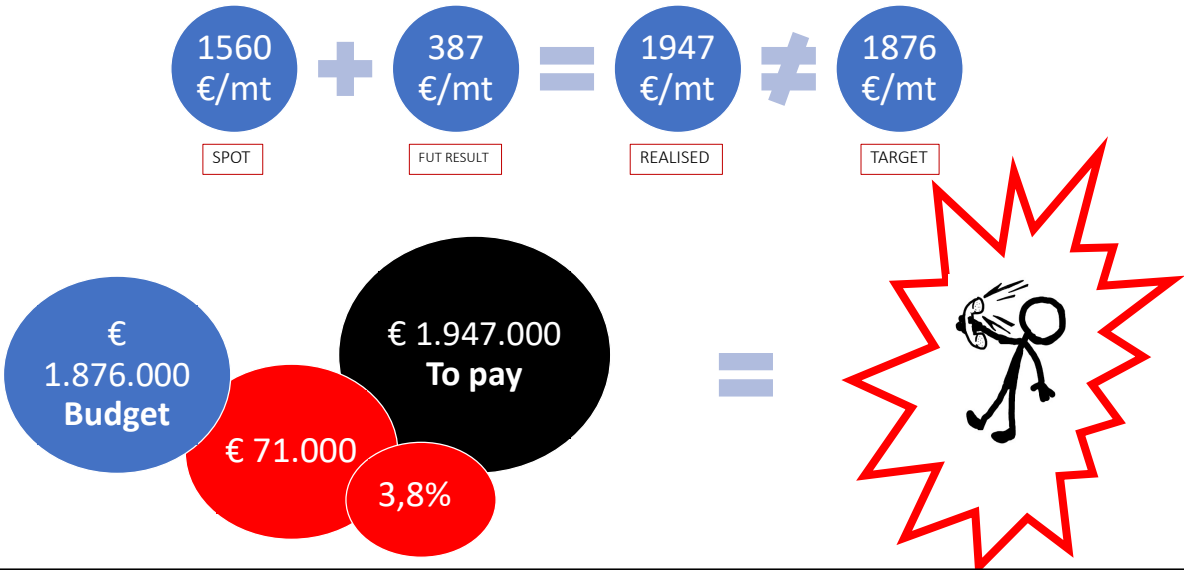
Target Price	
1720 €/mt	April18 contract NFDm @ sep 17
156 €/mt	Basis
+	
1876 €/mt	

Futures Result
-/- 387 eur/mt

	price USDc	total \$ contract	ctrcts	total			
entry	92,66		40769	50 \$2.038.457,14			
exit	71		31406	50 \$1.570.297,14		fx	1,215
diff	21,28		9363	\$ 468.160,00		386.909,09 €	387 €
				usd		eur	eur/mt

17

Result



18

What went wrong

Hedging Ratio	• Ratio = 0,8891 instead of 1
Correct number of contracts	• 44 vs. 50 contracts
Basis + TP range	• We did not use the month specific basis -> 233 €/mt instead of 156 €/mt

19

Setup

Effectiveness jan 2013- sep 2017 80% Non-Fat Dry Milk (NFDI) Basis - APRIL 233 €/mt Quantity – how much powder? Use hedge ratio of 0,8891 1000 mt spot = (1000 x 0,8891) / 20 = 44  → Target Price 1720 €/mt April18 contract NFDI @ sep 17 233 €/mt Basis _____ + 1953 €/mt
--

1.000 mts @ 1 Sep 2017 for delivery April 2018

20

Result

Target Price

1953 €/mt

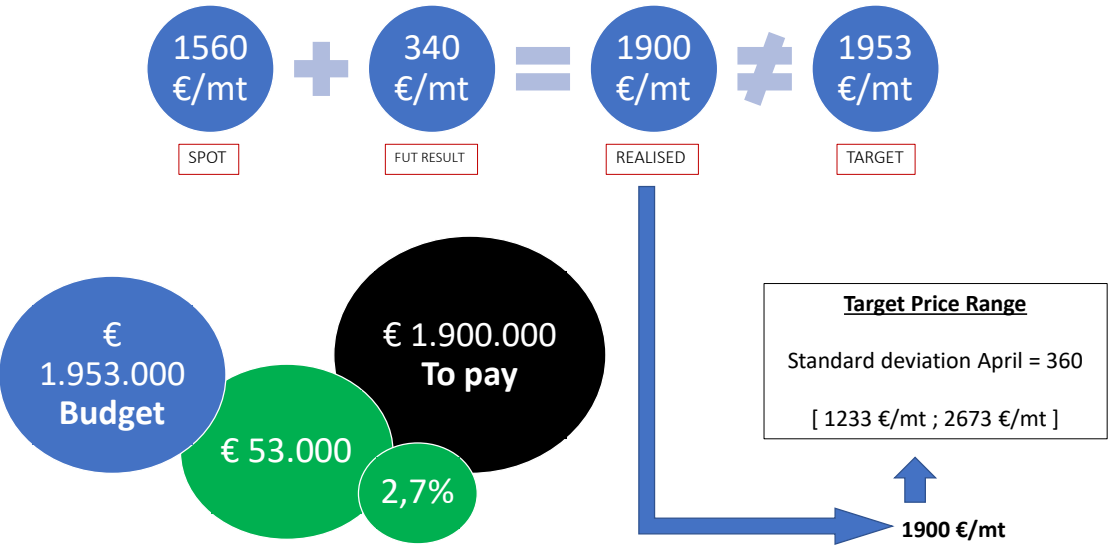
Futures Result

-/- 340 eur/mt

	price USDc	total \$ contract	ctrcts	total			
entry	92,66	40769	44	\$1.793.842,29			
exit	71	31406	44	\$1.381.861,49		fx	1,215
diff	21,28	9363		\$ 411.980,80		340.480,00 €	340 €
				usd		eur	eur/mt

21

Result with

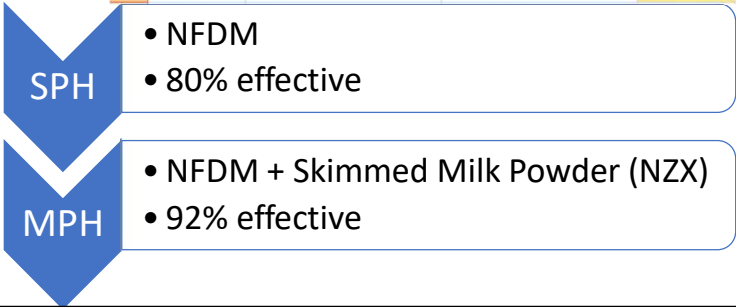


22

Can we improve the result even more??

- With MULTIPLE PRODUCT HEDGE!!
 - Use more than one contract in a “basket”
 - Match spot price movement better
 - Technically more complex, but Hedging Pro solves this for us

Hedging Strategy	Hedging Effectiveness	Ticker	Hedge Ratio
Hedging Strategy 1	0,9098	Skim Milk Powder (NZX) - NEARBY	0,5241
Hedging Strategy 1	0,9098	Nonfat Dry Milk (CBOT) - NEARBY	0,341



23

New Target Price

- **New basis, standard deviation and TP**
 - Basis: 356 €/mt
 - St dev is smaller because more effective: 183 €/mt
 - TP = 1850 €/mt

multiple product hedge target price			
	euros/mt	hr	
nfdm	1720	0,341	586,52
smp	1730	0,5241	906,693
total			1493,213
		basis	356
		total	1849,213
		rounded	1850

24

Futures Result

17 NFDM + 523 SMP = 1000 mt Dairy

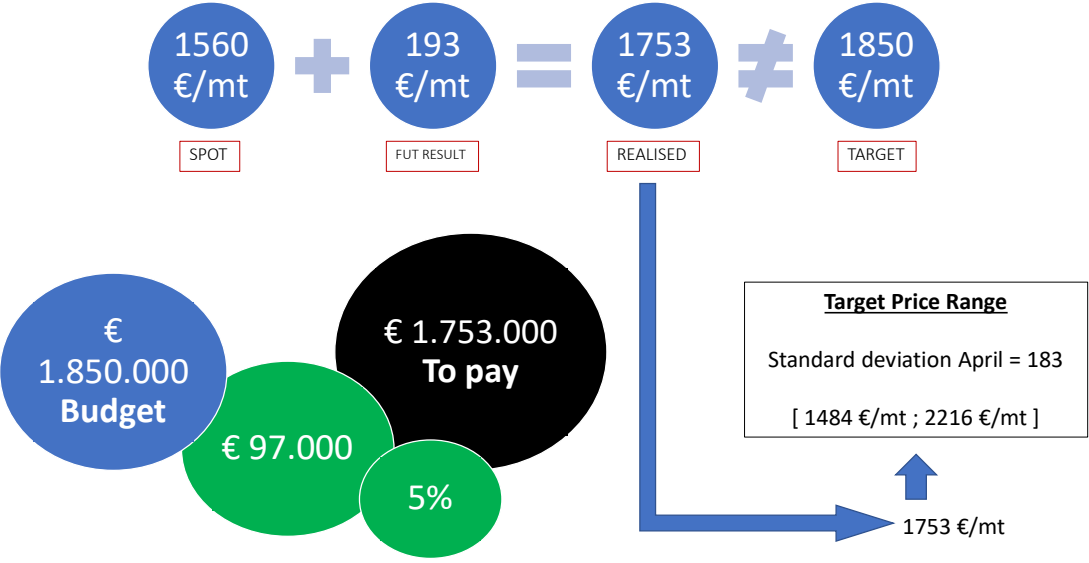
April 2018 contract					
SMP		entry		euro's	
Sep-17	08/09/2017	\$ 2.050,00		1.729,96 €	
	Apr-18 average last 7 days	\$ 1.906,86			
	Difference	\$ 143,14	net loss		
		\$ 143,00	fx		
			1,215	117,70 €	
				contracts	total
				523	61.554,73 €

NFDM	price USDc	total \$ contract	ctrcts	total			
entry	92,66	40769	17	\$ 693.075,43			
exit	71	31406	17	\$ 533.901,03		fx	1,215
diff	21,28	9363		\$ 159.174,40			
				usd		eur	eur/mt
						131.549,09 €	132 €

multiple product hedge result		
17 contracts	nfdm	131.549,09 €
523 contracts	smp	61.554,73 €
TOTAL		193.103,82 €
per mt		193,10 €

25

Result with



26

Hedging Process with Hedging Pro

 Investigate

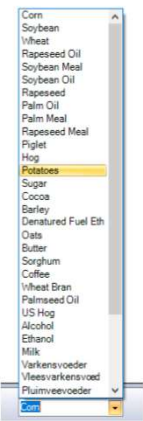
 Graph

 Hedging

 Basis

 Target Price

27



Units of Measure	
	U.S. bushel (bsh.)
U.S. bushel (bsh.)	1.0000
Liter (l.)	0.0284
Cubic meter (m³)	28.3780
Kilogram (kg.)	0.0394
Ton (T.)	39.3701
Short Ton (short ton)	35.7087
Long Ton (L.T.)	40.0000
Hundredweight (cwt.)	2.0000
Quintal (q.)	3.9370
Pound (lb.)	0.0179
Lbs (Lbs)	0.0179
Piglet of 25 kg (Piglet of 25 kg)	0.9843
Bag of 60 kg (Bag of 60 kg)	2.3622
No Volume (No Volume)	0.0000
DecaTon (dt)	3.9370
112K Lbs (Sugar)	2.000.0923
U.S. Gallons (Gallons)	0.1074
Hectoliter (Hectoliter)	0.0000
Oil Barrel (Barrel)	4.5117
TONNE (TONNE)	39.3701
LBS (LBS)	0.0394
MWh (MWh)	0.0000

- Do I have a good Datamanager?
-> HEDGING PRO DATABASE
 - Easily convert units
 - Take exchange rates into account
 - Compare exact data points

KEY QUESTIONS WHEN HEDGING

28



29

Nonfat Dry Milk (CBOT) Data Management (USD / 1 Lbs)

Information Prices Missing Value Approximation Prices Price Change Volumes Additional Information

Name: Nonfat Dry Milk (CBOT)

Unit of measure: Quantity: 1

Unit: Lbs

Category: Milk Exchange: Chicago Board of Trade

Maturity date:

Nearby: ☒ YES ☐ NO

Contract size: 200000

Nonfat Dry Milk (CBOT) Data Management (USD / 1 Lbs)

Information Prices Missing Value Approximation Prices Price Change Volumes Additional Information

Date	Price (USD / 1 Lbs)
8-1-2019	0.95
7-1-2019	0.95
4-1-2019	0.95
3-1-2019	0.95

Date from: vrijdag 6 juli 2001 Date to: dinsdag 8 januari 2019

View

Historical prices of futures contract: Nonfat Dry Milk (CBOT) [ticker: Nonfat Dry Milk (CBOT) - NEARBY]

Price (USD / 1 Lbs)

2.1
1.6
1.1
0.6

1-1-2002 1-1-2004 1-1-2006 1-1-2008 1-1-2010 1-1-2012 1-1-2014 1-1-2016 1-1-2018

Date

HEDGING PRO

Close

KEY QUESTIONS WHEN HEDGING

2. Which futures are available? → HEDGING PRO DATABASE

- Automatic update of futures prices with data provider

30

23 & 24 januari 2020

Correlation analysis

Name : dp01

Ticker	Type	
Dairy Producer P01	Cash	View
Whole Milk Powder (NZX) - NEARBY	Futu...	View
Skim Milk Powder (NZX) - NEARBY	Futu...	View
Skimmed Milk Powder (EEX) - NEARBY	Futu...	View
Butter (EEX) - NEARBY	Futu...	View
Nonfat Dry Milk (CBOT) - NEARBY	Futu...	View

Open Create Modify Save Apply Series

Date from dinsdag 1 januari 2013
Date to vrijdag 1 september 2017
Frequency Daily
Currency EUR
☐ Highlight significant values 95 %

Real Price Levels

dp01 : 1-1-2013 - 1-1-2017 (Daily / EUR / RealHistory / Price) dp01 : 1-1-2013 - 1-1-2017 (Daily / EUR / RealHistory / Price) dp01 : 1-1-2013 - 1-1-2017 (Daily / EUR / RealHistory / Price)

	Dairy Producer P01
Dairy Producer P01	1,0000
Whole Milk Powder (NZX) - NEARBY	0.7794
Skim Milk Powder (NZX) - NEARBY	0.9370
Skimmed Milk Powder (EEX) - NEARBY	0.9742
Butter (EEX) - NEARBY	0.2044
Nonfat Dry Milk (CBOT) - NEARBY	0.8925

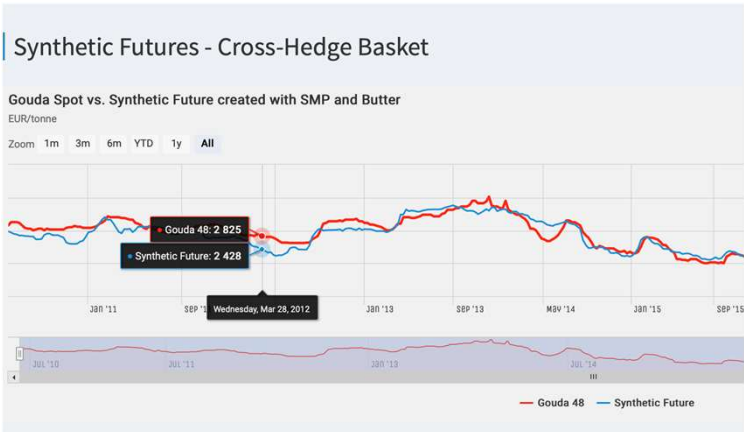
- 3. What's the relationship between the futures and spot market? → CORRELATION

KEY QUESTIONS WHEN HEDGING

31

Sneak Preview

32



Dairy hedging dashboard –
Gouda 48 EU

- Hedging Gouda 48 with smp and butter (eex)
- Dairyhedging.comrisk.nl

33



Grain hedging dashboard -
DDGS hedging

- Dried Distillers Grains with Solubles
 - Cereal Byproduct of distilling
 - In the U.S. people are not sure how to hedge it with corn, wheat, soybean meal
- ddgs.comrisk.nl

34